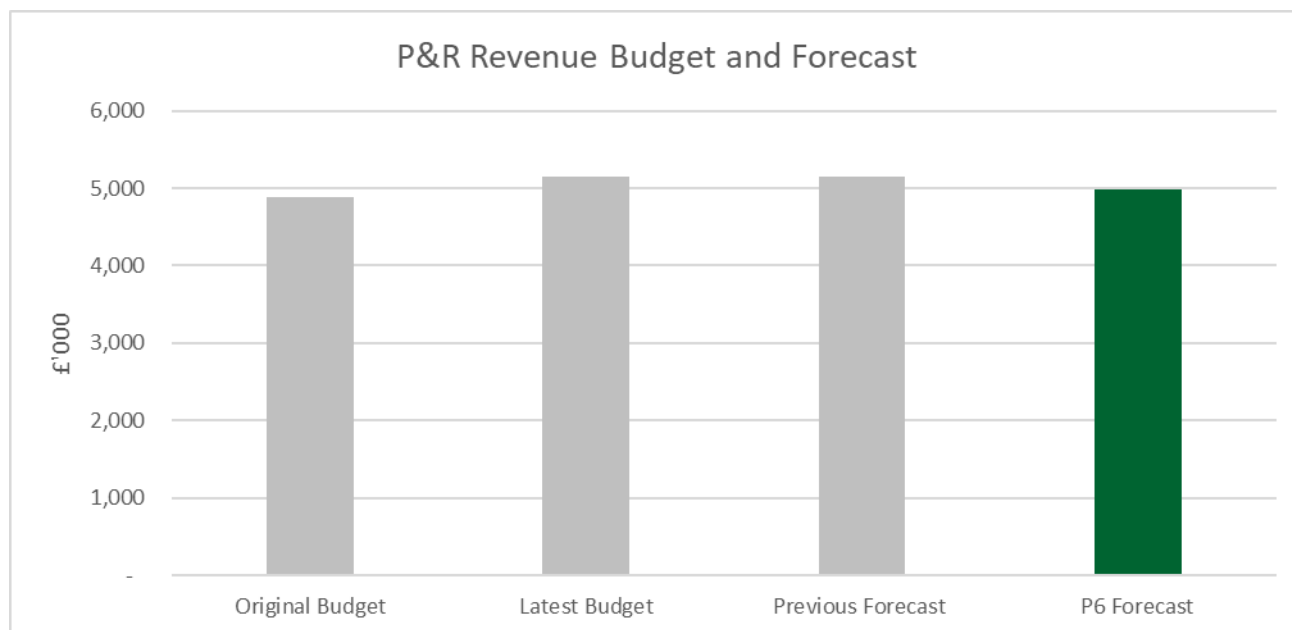


Policy and Resources Committee Detailed Monitoring Report

1. This appendix sets out the detailed financial monitoring position for budgets within the scope of the Policy and Resources (P&R) Committee for the 2025/26 financial year. The forecast is based on the position as at Period 6 which covers the period from 1 July 2025 to 30 September 2025.

Revenue

2. The latest forecast is expenditure of £4.979m against the latest budget of £5.146m. This is a favourable variance of (£0.168m). The detailed revenue budgets and MTFP forecast is set out in Annex A.



Service Area	Original Budget £000	Original Budget Plus 2024/25 Carry Forwards £000	Latest Budget £000	Previous Forecast £000	Latest Forecast £000	Variation to Previous Forecast £000	Variation to Latest Budget £000
Resources and Leader	6,948	7,010	6,997	6,995	7,225	230	228
Garages and Shops	(1,372)	(1,372)	(1,372)	(1,372)	(1,372)	0	0
Investment Properties	(982)	(982)	(982)	(982)	(932)	50	50
Vacancy Provision	(180)	(180)	(180)	(180)	(180)	0	0
Salary Contingency	472	697	684	684	238	(446)	(446)
Total	4,885	5,172	5,146	5,144	4,979	(165)	(168)

3. Annex B sets out the main variations to budget.

Income Streams

4. The key income streams are detailed in Annex E. All are currently on target to achieve budget income levels in 2025/26.

Capital Investment Programme

5. The latest capital investment budget for 2025/26 is £18.547m. A variation of £10.955m is reported.
6. Detailed Capital budgets and explanation of key variations are set out in Annex C and Annex D respectively.

Staff Vacancy Monitoring

7. A major risk of non-delivery of service is where key staff leave the Council's employ and there is a delay or difficulty in recruiting suitable candidates to fill the vacant post.
8. The following table sets out the vacancies by service as at 30 September 2025.

Department	Job Title	Comments	Total
Revenues & Benefits	Data Analysis Officer	Recently advertised	1.00
	Appeals and Complaints Officer	Recently advertised	1.00
	Service Delivery Manager	Not currently advertised	1.00
Legal & Committee	Associate Director, Legal, Democratic Service & Monitoring Officer	Not currently advertised	1.00
Finance	Head of Finance	Covered by interim	1.00
Customer Service Centre	Customer Service Centre Representative	Currently advertised	1.00
Total Policy & Resources			6.00

Annex A

P&R Committee Medium Term Revenue Budget Service

Policy & Resources										
Resources	Original Budget 2025/26	Original Budget Plus 2024/25 Carry Forwards	Latest Budget 2025/26	Previous Forecast 2025/26	Spend to Date	Latest Forecast 2025/26	Variance @ P6	Forecast 2026/27	Forecast 2027/28	Officer Comments
	£	£	£	£	£	£	£	£	£	
Corporate Management	341,741	341,741	341,741	341,741	5,341	341,741	0	341,741	341,741	Budget currently forecast to be spent
Major Incident Planning	118,836	118,836	118,836	118,836	61,988	122,531	3,695	123,362	124,219	2025/26 Pay Award applied
UK Shared Prosperity Fund	0	0	0	0	(173,560)	0	0	0	0	Income and Expenditure budgets reduced by £78,402 to match actual UKSPF grant received
West Herts Crematorium	0	0	0	0	2,240,979	0	0	0	0	All spend will be recharged to West Herts Crematorium
Miscellaneous Income & Expend	(1,224,500)	(1,224,500)	(1,224,500)	(1,224,500)	(54,933)	(1,224,500)	0	(1,141,500)	(1,141,500)	Budget currently forecast to be spent
Non Distributed Costs	59,000	59,000	59,000	59,000	2,882	59,000	0	59,000	59,000	Budget currently forecast to be spent
Director Of Finance	140,418	140,418	140,418	140,418	91,475	144,803	4,385	144,802	144,802	2025/26 Pay Award applied
Learning and Development	0	0	87,040	87,040	29,922	87,040	0	83,840	83,840	Budget currently forecast to be spent
Miscellaneous Properties	(76,958)	(76,958)	(76,958)	(76,958)	(42,332)	(46,767)	30,191	(76,867)	(76,867)	Increase in NNDR of £30,100 due to empty building being the responsibility of TRDC and application of 2025/26 Pay Award
Office Services	190,810	190,810	190,810	190,810	87,795	190,810	0	190,810	190,810	Budget currently forecast to be spent
Asset Management - Property Services	971,951	971,951	971,951	971,951	385,886	989,989	18,038	934,185	934,185	2025/26 Pay Award applied
Finance Services	454,868	454,868	477,612	477,612	572,930	490,389	12,777	494,206	495,995	2025/26 Pay Award applied
Council Tax Collection	348,753	348,753	366,073	366,073	351,075	375,690	9,617	377,205	377,719	2025/26 Pay Award applied
Benefits & Allowances	723,791	723,791	690,381	690,381	864,965	710,380	19,999	713,323	714,888	2025/26 Pay Award applied
NNDR	62,213	62,213	65,404	65,404	33,088	66,777	1,373	66,777	66,777	2025/26 Pay Award applied
Revs & Bens Management	43,659	43,659	45,898	45,898	41,208	47,371	1,473	47,371	47,371	2025/26 Pay Award applied
Fraud	90,706	90,706	90,706	90,706	49,922	93,355	2,649	93,355	93,355	2025/26 Pay Award applied
Garages & Shops Maintenance	(1,372,320)	(1,372,320)	(1,372,320)	(1,372,320)	(637,619)	(1,372,320)	0	(1,372,320)	(1,372,320)	Budget currently forecast to be spent
Chief Executive	200,340	259,653	259,653	259,653	106,861	265,923	6,270	206,610	206,610	2025/26 Pay Award applied

P&R Committee Medium Term Revenue Budget Service cont.

Resources	Original Budget 2025/26 £	Original Budget Plus 2024/25 Carry Forwards £	Latest Budget 2025/26 £	Previous Forecast 2025/26 £	Spend to Date £	Latest Forecast 2025/26 £	Variance @ P6 £	Forecast 2026/27 £	Forecast 2027/28 £	Officer Comments
Investment Properties	(982,225)	(982,225)	(982,225)	(982,225)	(675,251)	(932,225)	50,000	(982,225)	(982,225)	Budget required for costs related to the leases on Investment properties in Norwich and Nottingham
Performance Mgt & Scrutiny	79,684	79,684	79,684	79,684	43,180	82,261	2,577	84,349	85,221	2025/26 Pay Award applied
Debt Recovery	236,156	236,156	248,266	248,266	289,977	255,618	7,352	256,708	258,229	2025/26 Pay Award applied
Associate Director Corporate, Customer & Community	118,697	118,697	118,697	118,697	63,059	122,445	3,748	122,445	122,445	2025/26 Pay Award applied
Three Rivers House	340,898	340,898	303,698	301,398	247,135	326,733	25,335	326,733	326,733	Increase in NNDR of £38,566, offset by Increased rent of £13,231 for additional space taken by the Police
Basing House	(10,140)	(10,140)	(10,140)	(10,140)	(17,286)	(8,496)	1,644	(8,496)	(8,496)	Increase in NNDR
Oxhey Drive	10,250	10,250	10,250	10,250	0	10,250	0	10,250	10,250	Budget currently forecast to be spent
Wimbledon	(500,000)	(500,000)	(500,000)	(500,000)	(465,037)	(500,000)	0	(500,000)	(500,000)	Budget currently forecast to be spent
Officers' Standby	6,140	6,140	6,140	6,140	6,140	6,140	0	6,140	6,140	Budget currently forecast to be spent
Vacancy Provision	(180,000)	(180,000)	(180,000)	(180,000)	0	(180,000)	0	(180,000)	(180,000)	Budget currently forecast to be spent
Finance Client	15,998	15,998	15,998	15,998	16,549	17,048	1,050	17,066	17,066	2025/26 Pay Award applied
Business App Maintenance	257,875	257,875	257,875	257,875	246,505	257,875	0	260,875	260,875	Budget currently forecast to be spent
ICT Client	862,308	862,308	862,308	862,308	309,814	862,308	0	863,443	864,577	Budget currently forecast to be spent
Internal Audit Client	55,968	55,968	55,968	55,968	19,890	55,968	0	55,968	55,968	Budget currently forecast to be spent
Council Tax Client	(126,879)	(126,879)	(126,879)	(126,879)	(1,150)	(126,879)	0	(126,879)	(126,879)	Budget currently forecast to be spent
Benefits Client	(470,660)	(470,660)	(470,660)	(470,660)	1,094,301	(470,660)	0	(470,660)	(470,660)	This holds the housing benefits payments and recovery from DWP and further grants from DWP relating to the provision of benefits. There is timing difference between payments made to claimants and income received from Government.
Nndr Cost Of Collection	(107,090)	(107,090)	(107,090)	(107,090)	50	(107,090)	0	(107,090)	(107,090)	This is received at year end
Fraud Client	2,690	2,690	2,690	2,690	0	2,690	0	2,690	2,690	Budget currently forecast to be spent
Insurances	542,520	542,520	542,520	542,520	369,226	542,520	0	542,520	542,520	Budget currently forecast to be spent
Debt Recovery Client Acc	(6,140)	(6,140)	(6,140)	(6,140)	(425)	(6,140)	0	(6,140)	(6,140)	Budget currently forecast to be spent
Benefits New Burden	0	0	0	0	(18,682)	0	0	0	0	Budget currently forecast to be spent
Benefits DHP	0	0	0	0	(42,563)	0	0	0	0	Actioned at year end
Benefits Non Hra	1,020	1,020	1,020	1,020	(216,240)	1,020	0	1,020	1,020	Actioned at year end
HR Client	375,171	375,171	298,331	298,331	104,465	298,331	0	299,552	300,763	Budget currently forecast to be spent
Contingency	471,651	696,651	683,779	683,779	0	238,105	(445,674)	241,310	492,369	Variance includes 2025/26 pay award and 1.7% increase in Members' allowances
Total	2,067,200	2,351,513	2,335,835	2,333,535	5,391,530	2,090,034	(243,501)	1,995,479	2,256,001	

P&R Committee Medium Term Revenue Budget Service cont.

Leader	Original Budget 2025/26	Original Budget Plus 2024/25 Carry Forwards	Latest Budget 2025/26	Previous Forecast 2025/26	Spend to Date	Latest Forecast 2025/26	Variance @ P6	Forecast 2026/27	Forecast 2027/28	Officer Comments
	£	£	£	£	£	£	£	£	£	
Register Of Electors	36,800	36,800	36,800	36,800	554	36,800	0	36,800	36,800	Budget currently forecast to be spent
District Elections	76,320	76,320	76,320	76,320	100,351	76,320	0	76,320	76,320	Recharge to be done for county election
Customer Service Centre	1,014,348	1,014,348	1,014,348	1,014,348	494,990	1,045,686	31,338	1,053,195	1,059,341	2025/26 Pay Award applied
Democratic Representation	341,951	341,951	341,951	341,951	190,397	347,101	5,150	347,101	347,101	1.7% increase in Members' allowance as agreed at Council 10/12/24
Customer Contact Programme	68,453	68,453	97,503	97,503	80,651	97,503	0	97,503	97,503	Budget currently forecast to be spent
Customer Experience	103,464	103,464	103,464	103,464	53,399	106,799	3,335	106,799	106,799	2025/26 Pay Award applied
Communication	378,971	382,171	342,921	342,921	175,096	351,697	8,776	405,225	405,225	2025/26 Pay Award applied
Legal Practice	457,870	457,870	457,870	457,870	294,422	477,600	19,730	478,333	479,082	2025/26 Pay Award applied
Committee Administration	185,754	185,754	185,754	185,754	108,349	191,244	5,490	193,342	193,342	2025/26 Pay Award applied
Elections & Electoral Regn	153,595	153,595	153,595	153,595	110,799	157,929	4,334	160,026	160,026	2025/26 Pay Award applied
Parish Elections	0	0	0	0	57	0	0	0	0	Parish Election costs to be recharged to Parishes
County Elections	0	0	0	0	106,528	0	0	0	0	Recharges to Herts County Council to be done
Parliamentary Elections	0	0	0	0	47,087	0	0	0	0	July 2024 election claim with Cabinet Office
Referendums	0	0	0	0	0	0	0	0	0	Awaiting final figures for recent Neighbourhood Planning Referendum
Police Commissioner Election	0	0	0	0	(19,382)	0	0	0	0	Advanced monies from 2024 PCC election to be repaid in 2025/26
Total	2,817,526	2,820,726	2,810,526	2,810,526	1,743,298	2,888,679	78,153	2,954,644	2,961,539	
Total Policy and Resources	4,884,726	5,172,239	5,146,361	5,144,061	7,134,828	4,978,713	(165,348)	4,950,123	5,217,540	

Annex B

P&R Committee Explanations of revenue supplementary estimates, variances to be managed and virements reported this Period

Supplementary estimates

Policy and Resources					
Resources	Main Group Heading	Details of Outturn Variances to Latest Approved Budget	2025/26 £	2026/27 £	2027/28 £
Major Incident Planning	Employees	2025/26 Pay Award applied	3,695	3,721	3,747
UK Shared Prosperity fund	Supplies and Services	Budget reduced to match actual UKSPF grant received	(78,402)	0	0
	Income	Budget reduced to match actual UKSPF grant received	78,402	0	0
Director of Finance	Employees	2025/26 Pay Award applied	4,616	4,616	4,616
	Income	Increase in Shared Service income due to 2025/26 pay award	(231)	(231)	(231)
Miscellaneous Properties	Employees	2025/26 Pay Award applied	91	91	91
	Premises	Increase in NNDR due to empty buildings	30,100	0	0
Asset Management - Property	Employees	2025/26 Pay Award applied	18,038	18,169	18,169
Finance Services	Employees	2025/26 Pay Award applied	30,421	30,701	30,832
	Income	Increase in Shared Service income due to 2025/26 pay award	(17,644)	(17,807)	(17,883)
Council Tax Collection	Employees	2025/26 Pay Award applied	23,456	23,558	23,597
	Income	Increase in Shared Service income due to 2025/26 pay award	(13,839)	(13,899)	(13,922)
Benefits & Allowances	Employees	2025/26 Pay Award applied	48,777	48,997	49,116
	Income	Increase in Shared Service income due to 2025/26 pay award	(28,778)	(28,908)	(28,978)
NNDR	Employees	2025/26 Pay Award applied	3,349	3,349	3,349
	Income	Increase in Shared Service income due to 2025/26 pay award	(1,976)	(1,976)	(1,976)
Revs & Bens Management	Employees	2025/26 Pay Award applied	3,592	3,592	3,592
	Income	Increase in Shared Service income due to 2025/26 pay award	(2,119)	(2,119)	(2,119)
Fraud	Employees	2025/26 Pay Award applied	6,306	6,306	6,306
	Income	Increase in Shared Service income due to 2025/26 pay award	(3,657)	(3,657)	(3,657)
Chief Executive	Employees	2025/26 Pay Award applied	6,270	6,270	6,270
Investment Properties	Supplies and Services	Budget required for costs related to the leases on Investment properties in Norwich and Nottingham	50,000	0	0
Performance Mgt & Scrutiny	Employees	2025/26 Pay Award applied	2,577	2,642	2,668
Debt Recovery	Employees	2025/26 Pay Award applied	17,931	18,086	18,165
	Income	Increase in Shared Service income due to 2025/26 pay award	(10,579)	(10,671)	(10,694)
Associate Director of Corporate, Customer & Community	Employees	2025/26 Pay Award applied	3,748	3,748	3,748
Three Rivers House	Premises	Increase in NNDR	38,566	38,566	38,566
	Income	Increased rent for additional space taken by the Police	(13,231)	(13,231)	(13,231)
Basing House	Premises	Increase in NNDR	1,644	1,644	1,644
Finance Client	Employees	2025/26 Pay Award applied	7,143	7,189	7,189
	Income	Increase in Shared Service income due to 2025/26 pay award	(6,093)	(6,139)	(6,139)
Contingency	Employees	2025/26 Pay Award applied	(445,674)	(433,068)	(435,298)
Total			(243,501)	(310,461)	(312,463)

P&R Committee Explanations of revenue supplementary estimates, variances to be managed and virements reported this Period cont.

Leader	Main Group Heading	Details of Outturn Variances to Latest Approved Budget	2025/26 £	2026/27 £	2027/28 £
Customer Service Centre	Employees	2025/26 Pay Award applied	31,338	29,840	30,027
Democratic Representation	Employees	2025/26 Pay Award applied	5,150	5,150	5,150
Customer Experience	Employees	2025/26 Pay Award applied	3,335	3,335	3,335
Communication	Employees	2025/26 Pay Award applied	8,776	8,702	8,702
Legal	Employees	2025/26 Pay Award applied	19,730	19,753	19,778
Committee Administration	Employees	2025/26 Pay Award applied	5,490	5,556	5,556
Elections & Electoral Regn	Employees	2025/26 Pay Award applied	4,334	4,399	4,399
Total			78,153	76,735	76,947
Total Policy and Resources			(165,348)	(233,726)	(235,516)

Annex C

P&R Medium term capital investment programme

Policy and Resources													
Leader and Resources	Original Budget 2025/26	Original Budgets Plus 2024/25 Rephasing	Latest Budget 2025/26	P6 Spend to Date	Forecast Outturn 2025/26	Variance	Latest Budget 2026/27	Proposed 2026/27	Variance	Latest Budget 2027/28	Proposed 2027/28	Variance	Comments
	£	£	£	£	£	£	£	£	£	£	£	£	
Professional Fees-Internal	157,590	157,590	157,590	0	157,590	0	157,590	157,590	0	157,590	157,590	0	Budget is currently forecast to be spent
Election Equipment	6,000	6,000	6,000	7,560	7,560	1,560	6,000	4,440	(1,560)	6,000	6,000	0	Rephase from 2026/27 to 2025/26 due to the purchase of extra polling booths
Members' IT Equipment	0	0	0	0	0	0	48,780	48,780	0	0	0	0	No budget for 2025/26. Councillor Laptop refresh due in 2026/27
Rickmansworth Work Hub	0	3,200	3,200	0	3,200	0	0	0	0	0	0	0	Budget is currently forecast to be spent
ICT-Managed Project Costs	60,000	188,471	188,471	0	157,354	(31,117)	60,000	60,000	0	60,000	60,000	0	Budget virement to ICT Hardware Replacement Programme to facilitate the upgrade of Laptops for all staff
ShS-Hardware Replace Prog	40,000	40,000	40,000	0	40,000	0	40,000	40,000	0	40,000	40,000	0	Budget is currently forecast to be spent
Garage Improvements	150,000	178,538	178,538	5,976	178,538	0	150,000	150,000	0	150,000	150,000	0	Budget is currently forecast to be spent
ICT Website Development	0	11,000	11,000	0	11,000	0	0	0	0	0	0	0	Budget is currently forecast to be spent
ICT Hardware Replacement Prog	45,000	169,824	169,824	200,941	200,941	31,117	45,000	45,000	0	45,000	45,000	0	Budget virement from ICT Managed Serv - Project Costs to facilitate the upgrade of Laptops for all staff
TRH Whole Life Costing	270,000	406,949	406,949	31,689	406,949	0	170,000	170,000	0	170,000	170,000	0	Budget is currently forecast to be spent. Access Control replacement, fire doors, patio doors, 5 new toilets and fuse boards are currently out to tender
Basing House-Whole Life Costing	67,914	67,914	7,914	1,000	7,914	0	60,000	60,000	0	60,000	60,000	0	Budget is currently forecast to be spent
Business Application Upgrade	90,000	130,000	130,000	0	130,000	0	90,000	90,000	0	90,000	90,000	0	Budget is currently forecast to be spent
Temporary Accommodation - All Sites	0	0	60,000	12,486	60,000	0	0	0	0	0	0	0	Budget is currently forecast to be spent
Three Rivers House Transformation	0	12,412	12,412	0	12,412	0	0	0	0	0	0	0	Budget is currently forecast to be spent
Sub-total Leader and Resources	886,504	1,371,898	1,371,898	259,652	1,373,458	1,560	827,370	825,810	(1,560)	778,590	778,590	0	
Major Projects													
Major Projects	Original Budget 2025/26	Original Budgets Plus 2024/25 Rephasing	Latest Budget 2025/26	P6 Spend to Date	Forecast Outturn 2025/26	Variance	Latest Budget 2026/27	Proposed 2026/27	Variance	Latest Budget 2027/28	Proposed 2027/28	Variance	Comments
	£	£	£	£	£	£	£	£	£	£	£	£	
South Oxhey Parking	500,000	500,000	500,000	0	500,000	0	0	0	0	0	0	0	Budget is currently forecast to be spent
Property Investment Board	0	0	0	0	0	0	0	0	0	0	0	0	
Local Authority Housing Fund	0	5,720,103	5,720,103	54,600	16,674,103	10,954,000	0	0	0	0	0	0	Additional budget for grant income and match funding for LAHF 1, 2 & 3 as agreed at Full Council 8th July 2025
Sub-total Major Projects	500,000	6,220,103	6,220,103	54,600	17,174,103	10,954,000	0	0	0	0	0	0	
Total Policy and Resources	1,386,504	7,592,001	7,592,001	314,252	18,547,561	10,955,560	827,370	825,810	(1,560)	778,590	778,590	0	

Annex D

P&R Explanations of capital variances reported this Period

Description	Details of Outturn Variances to Latest Approved Budget	2025/26 £	2026/27 £	2027/28 £
Policy and Resources				
Election Equipment	Rephase from 2026/27 to 2025/26 due to the purchase of extra polling booths	1,560	(1,560)	0
ICT - Managed Serv- Project Costs	Budget virement to ICT Hardware Replacement Programme to facilitate the upgrade of Laptops for all staff	(31,117)	0	0
ICT Hardware Replacement Programme	Budget virement from ICT Managed Serv - Project Costs to facilitate the upgrade of Laptops for all staff	31,117	0	0
Total Policy and Resources		1,560	(1,560)	0
Description	Details of Outturn Variances to Latest Approved Budget	2025/26 £	2026/27 £	2027/28 £
Major Projects				
Local Authority Housing Fund	Additional budget for grant income and match funding for LAHF 1, 2 & 3 as agreed at Full Council 8th July 2025	10,954,000	0	0
Total Major Projects		10,954,000	0	0

Annex E

P&R Key Income Streams

Garages and Shops

Garages	Month	2022/23		2023/24		2024/25		2025/26	
Rent		£	Volume	£	Volume	£	Volume	£	Volume
	April	(76,062)	17%	(79,962)	18%	(84,907)	8%	(89,801)	8%
	May	(74,883)	17%	(70,669)	16%	(90,903)	7%	(92,049)	8%
	June	(75,841)	16%	(80,973)	16%	(89,983)	8%	(92,909)	8%
	July	(76,597)	16%	(82,085)	14%	(94,267)	8%	(92,738)	7%
	August	(72,188)	16%	(81,588)	14%	(89,655)	7%	(90,563)	8%
	September	(74,631)	16%	(81,247)	14%	(90,008)	7%	(93,490)	7%
	October	(75,002)	16%	(82,104)	14%	(93,797)	6%		
	November	(73,282)	15%	(80,289)	14%	(89,644)	7%		
	December	(74,000)	16%	(82,367)	11%	(90,244)	7%		
	January	(75,231)	16%	(80,210)	9%	(91,618)	6%		
	February	(74,914)	18%	(81,581)	9%	(90,863)	7%		
	March	(72,721)	17%	(80,968)	8%	(92,504)	7%		
	Total	(895,352)		(964,043)		(1,088,393)		(551,550)	

Comments: The original budget for 2025/26 is £1,180,120. There are currently 1,050 rentable garages. The void percentage is based on the rentable stock only.

Shops	Month	2022/23		2023/24		2024/25		2025/26	
Rent		£	Volume	£	Volume	£	Volume	£	Volume
	April	(46,495)	n/a	(39,495)	n/a	(35,353)	n/a	(24,727)	n/a
	May	0	n/a	0	n/a	0	n/a	0	n/a
	June	(37,853)	n/a	(37,853)	n/a	(37,463)	n/a	(37,853)	n/a
	July	(8,250)	n/a	(8,250)	n/a	(4,890)	n/a	(3,190)	n/a
	August	0	n/a	0	n/a	0	n/a	0	n/a
	September	(38,244)	n/a	(31,244)	n/a	(37,870)	n/a	(36,458)	n/a
	October	(8,250)	n/a	(14,773)	n/a	(4,500)	n/a		
	November	0	n/a	0	n/a	0	n/a		
	December	(37,853)	n/a	(37,853)	n/a	(40,376)	n/a		
	January	(8,250)	n/a	(8,250)	n/a	(21,750)	n/a		
	February	0	n/a	0	n/a	2,915	n/a		
	March	(7,000)	n/a	(7,017)	n/a	(49,017)	n/a		
	Total	(192,195)		(184,735)	0	(228,303)	0	(102,227)	0

Comments: The original 2025/26 budget is £210,000. There are 20 shops in the district which are predominantly let as self repairing leases. Each shop rent is negotiated at the best market rate taking into consideration local factors regarding usage, availability, affordability and community benefit.